

GREAT LAKES CHRISTIAN COLLEGE

REPORT ON FINANCIAL STATEMENTS
(with supplementary information)

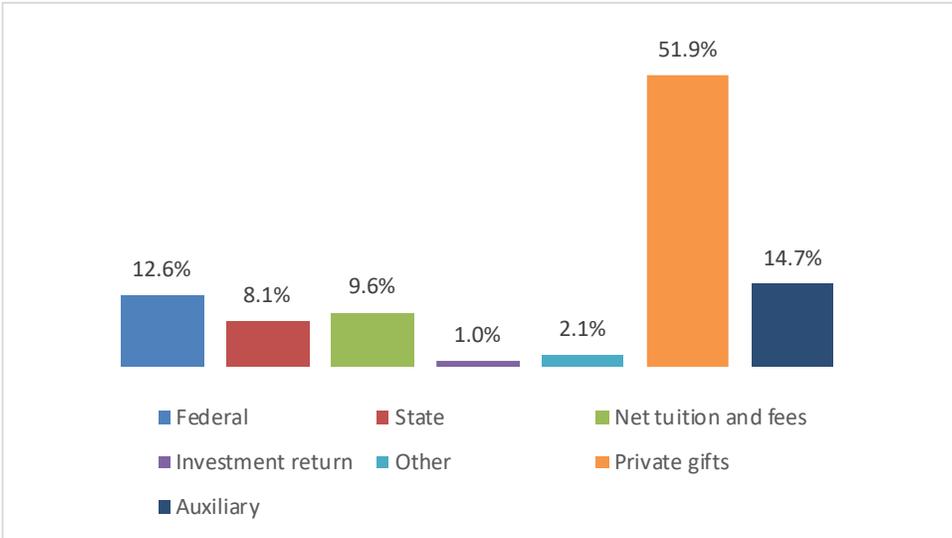
YEARS ENDED JUNE 30, 2025 AND 2024

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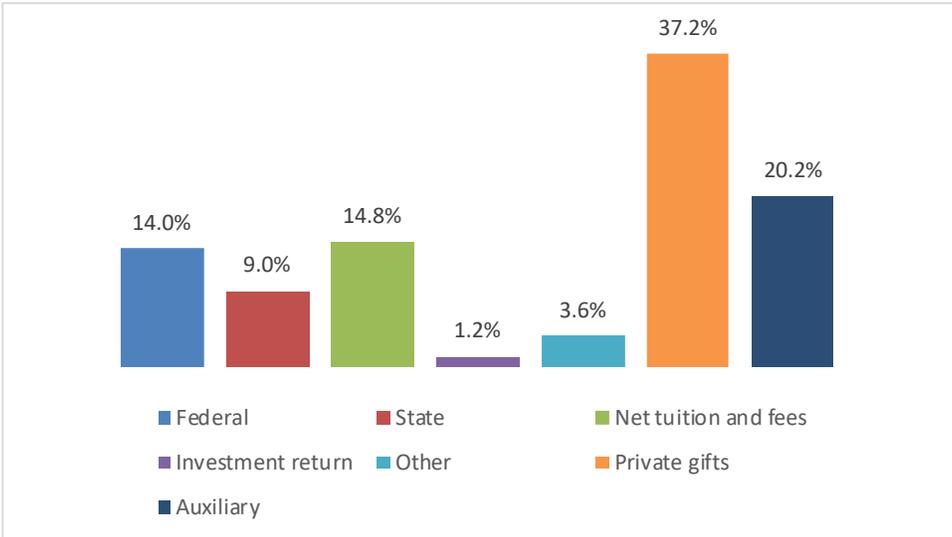
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**GREAT LAKES CHRISTIAN COLLEGE
HIGHLIGHTS
YEARS ENDED JUNE 30, 2025 AND 2024**

2025 Revenue

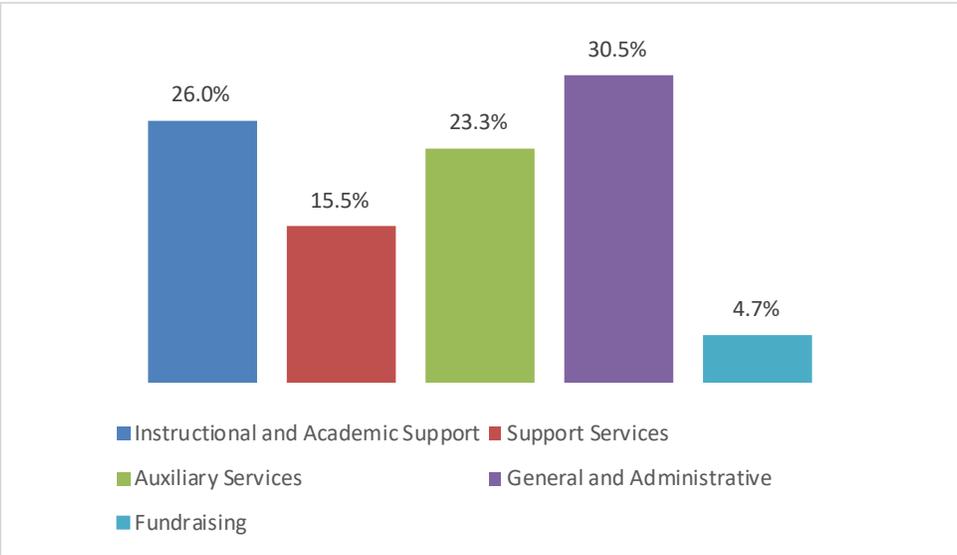


2024 Revenue

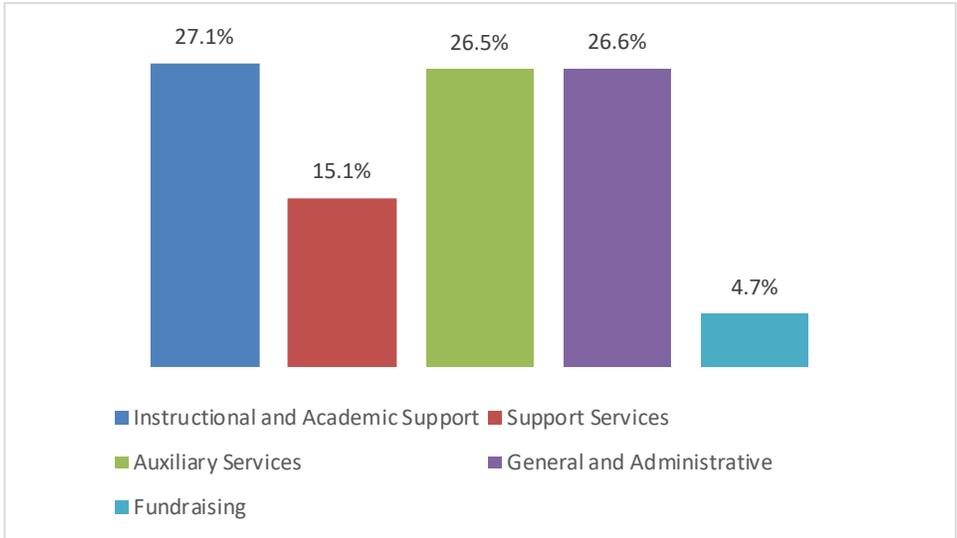


**GREAT LAKES CHRISTIAN COLLEGE
HIGHLIGHTS
YEARS ENDED JUNE 30, 2025 AND 2024**

2025 Expense



2024 Expense





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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of
Great Lakes Christian College

Opinion

We have audited the accompanying financial statements of Great Lakes Christian College (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Great Lakes Christian College as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Great Lakes Christian College and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Great Lakes Christian College's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Great Lakes Christian College's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Great Lakes Christian College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information, as identified in the table of contents, and the schedule of expenditures of federal awards as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 15, 2025 on our consideration of Great Lakes Christian College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Great Lakes Christian College's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Great Lakes Christian College's internal control over financial reporting and compliance.

Maney Costeiran PC

September 15, 2025

**GREAT LAKES CHRISTIAN COLLEGE
STATEMENTS OF FINANCIAL POSITION
JUNE 30, 2025 AND 2024**

	2025	2024
ASSETS		
Current assets		
Cash and cash equivalents	\$ 2,022,390	\$ 479,878
Cash and cash equivalents - restricted	582,063	367,623
Total cash and cash equivalents	2,604,453	847,501
Investments	95,131	87,843
Accounts receivable, less allowance for credit losses of \$84,607 and \$107,483 in 2025 and 2024, respectively	173,699	207,095
Due from governmental units	-	379,075
Deposits held in escrow	-	113,985
Inventory	36,974	42,444
Prepaid expenses	441,250	-
Total current assets	3,351,507	1,677,943
Long-term assets		
Property and equipment, net of depreciation	988,263	885,137
Operating lease right-of-use assets	535,825	653,132
Note receivable	200,000	200,000
Investments	929,045	929,045
Total long-term assets	2,653,133	2,667,314
TOTAL ASSETS	\$ 6,004,640	\$ 4,345,257

See notes to financial statements.

	<u>2025</u>	<u>2024</u>
LIABILITIES AND NET ASSETS		
LIABILITIES		
Current liabilities		
Accounts payable	\$ 42,207	\$ 58,604
Accrued payroll and related	9,430	7,924
Deferred revenue	10,000	10,000
Student deposits	20,703	8,543
Line of credit	399,625	250,000
Current portion of operating lease liabilities	191,106	160,607
Current portion of long-term debt	<u>16,380</u>	<u>15,200</u>
Total current liabilities	<u>689,451</u>	<u>510,878</u>
Long-term liabilities		
Long-term debt, less current portion	1,450,266	1,466,996
Operating lease liabilities, less current portion	189,303	225,714
Deferred revenue	280,000	290,000
Annuity liability	<u>13,202</u>	<u>17,707</u>
Total long-term liabilities	<u>1,932,771</u>	<u>2,000,417</u>
TOTAL LIABILITIES	<u>2,622,222</u>	<u>2,511,295</u>
NET ASSETS		
Without donor restrictions	1,789,787	290,145
With donor restrictions	<u>1,592,631</u>	<u>1,543,817</u>
TOTAL NET ASSETS	<u>3,382,418</u>	<u>1,833,962</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 6,004,640</u>	<u>\$ 4,345,257</u>

See notes to financial statements.

**GREAT LAKES CHRISTIAN COLLEGE
STATEMENTS OF ACTIVITIES
YEARS ENDED JUNE 30, 2025 AND 2024**

	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE AND SUPPORT						
Gross tuition and fees	\$ 2,993,929	\$ -	\$ 2,993,929	\$ 2,581,897	\$ -	\$ 2,581,897
Less scholarships	(1,046,632)	-	(1,046,632)	(914,314)	-	(914,314)
Less governmental grants and awards	(1,332,473)	-	(1,332,473)	(1,016,334)	-	(1,016,334)
Net tuition and fees	614,824	-	614,824	651,249	-	651,249
Federal grants and contracts	811,558	-	811,558	618,289	-	618,289
State grants and contracts	520,915	-	520,915	398,045	-	398,045
Private gifts, grants and contracts	2,897,985	436,360	3,334,345	1,499,998	140,648	1,640,646
Investment return, net	9,119	56,605	65,724	5,940	46,088	52,028
Sales and services of auxiliary activities	947,198	-	947,198	892,090	-	892,090
Other sources	105,738	25,591	131,329	130,401	22,898	153,299
Net assets released from restrictions	469,742	(469,742)	-	185,827	(185,827)	-
TOTAL REVENUE AND SUPPORT	6,377,079	48,814	6,425,893	4,381,839	23,807	4,405,646
EXPENSES						
Instruction and academic support	1,269,585	-	1,269,585	1,151,510	-	1,151,510
Support services	753,738	-	753,738	643,607	-	643,607
Auxiliary services	1,134,074	-	1,134,074	1,126,334	-	1,126,334
General and administrative	1,489,852	-	1,489,852	1,128,467	-	1,128,467
Fundraising	230,188	-	230,188	200,990	-	200,990
TOTAL EXPENSES	4,877,437	-	4,877,437	4,250,908	-	4,250,908
CHANGE IN NET ASSETS	1,499,642	48,814	1,548,456	130,931	23,807	154,738
NET ASSETS, beginning of year	290,145	1,543,817	1,833,962	159,214	1,520,010	1,679,224
NET ASSETS, end of year	<u>\$ 1,789,787</u>	<u>\$ 1,592,631</u>	<u>\$ 3,382,418</u>	<u>\$ 290,145</u>	<u>\$ 1,543,817</u>	<u>\$ 1,833,962</u>

See notes to financial statements.

**GREAT LAKES CHRISTIAN COLLEGE
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED JUNE 30, 2025**

	Program Expense			Total Programs	General and Administrative	Fundraising	Total Expenses
	Instruction and Academic Support	Support Services	Auxiliary Services				
Salaries and wages	\$ 897,688	\$ 322,985	\$ 50,270	\$ 1,270,943	\$ 535,651	\$ 61,551	\$ 1,868,145
Payroll taxes	84,255	21,234	-	105,489	33,259	1,159	139,907
Employee benefits	93,585	-	-	93,585	64,068	36,563	194,216
Supplies	844	250,291	191,978	443,113	7,767	2,509	453,389
Advertising	31,776	-	-	31,776	44,498	10,190	86,464
Office expenses	33,527	1,623	-	35,150	51,553	15,596	102,299
Occupancy	-	-	491,721	491,721	17,374	-	509,095
Travel	2,889	14,486	-	17,375	52,291	8,164	77,830
Conferences and meetings	12,232	-	-	12,232	-	-	12,232
Interest	-	-	-	-	140,138	-	140,138
Depreciation	52,207	-	67,706	119,913	-	-	119,913
Insurance	-	62,813	-	62,813	-	-	62,813
Repairs and maintenance	2,224	-	71,907	74,131	56,438	11,108	141,677
Professional services	13,617	22,893	241,211	277,721	71,266	45,760	394,747
Credit loss	-	-	-	-	184,758	-	184,758
Miscellaneous	44,741	57,413	19,281	121,435	230,791	37,588	389,814
	<u>\$ 1,269,585</u>	<u>\$ 753,738</u>	<u>\$ 1,134,074</u>	<u>\$ 3,157,397</u>	<u>\$ 1,489,852</u>	<u>\$ 230,188</u>	<u>\$ 4,877,437</u>

See notes to financial statements.

**GREAT LAKES CHRISTIAN COLLEGE
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED JUNE 30, 2024**

	Program Expense				General and Administrative	Fundraising	Total Expenses
	Instruction and Academic Support	Support Services	Auxiliary Services	Total Programs			
Salaries and wages	\$ 802,361	\$ 279,263	\$ 50,498	\$ 1,132,122	\$ 493,808	\$ 58,212	\$ 1,684,142
Payroll taxes	57,221	19,327	-	76,548	30,440	943	107,931
Employee benefits	73,098	-	-	73,098	49,639	14,546	137,283
Supplies	4,290	211,120	191,502	406,912	11,618	1,171	419,701
Advertising	52,399	-	-	52,399	25,378	14,215	91,992
Office expenses	29,105	3,888	-	32,993	68,262	8,942	110,197
Occupancy	-	-	465,117	465,117	17,933	-	483,050
Travel	11,216	6,356	-	17,572	25,317	8,555	51,444
Conferences and meetings	15,334	-	-	15,334	-	-	15,334
Interest	-	-	-	-	123,748	-	123,748
Depreciation	48,999	-	40,283	89,282	-	-	89,282
Insurance	-	64,620	-	64,620	-	-	64,620
Repairs and maintenance	9,640	-	106,465	116,105	46,039	15,663	177,807
Professional services	13,833	16,098	252,582	282,513	70,675	36,381	389,569
Credit loss	-	-	-	-	147,157	-	147,157
Miscellaneous	34,014	42,935	19,887	96,836	18,453	42,362	157,651
	<u>\$ 1,151,510</u>	<u>\$ 643,607</u>	<u>\$ 1,126,334</u>	<u>\$ 2,921,451</u>	<u>\$ 1,128,467</u>	<u>\$ 200,990</u>	<u>\$ 4,250,908</u>

See notes to financial statements.

**GREAT LAKES CHRISTIAN COLLEGE
STATEMENTS OF CASH FLOWS
YEARS ENDED JUNE 30, 2025 AND 2024**

	2025	2024
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS AND RESTRICTED CASH		
Cash flows from operating activities		
Change in net assets	\$ 1,548,456	\$ 154,738
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities		
Depreciation	119,913	89,282
Unrealized gain on investments	(8,499)	(5,168)
Accounts receivable	33,396	(19,744)
Inventory	5,470	(4,118)
Prepaid expenses	(441,250)	-
Due from governmental units	379,075	(1,882)
Deposits held in escrow	113,985	-
Operating lease right-of-use assets	117,307	270,460
Accounts payable	(16,397)	4,517
Accrued payroll and related	1,506	579
Operating lease liabilities	(5,912)	(157,609)
Deferred revenue	(10,000)	(10,000)
Student deposits	12,160	(2,965)
Change in annuity liability	1,062	(38)
Contributions restricted for long-term purposes	(22,996)	(10,227)
Total adjustments	278,820	153,087
Net cash provided by operating activities	1,827,276	307,825
Cash flows from investing activities		
Purchase of property and equipment	(223,039)	(215,578)
Purchase of investments	(4,842)	(7,265)
Proceeds from sale of investments	6,053	-
Net cash used by investing activities	(221,828)	(222,843)
Cash flows from financing activities		
Change in line of credit	149,625	250,000
Payments on long-term debt	(15,550)	(14,225)
Proceeds from contributions restricted for investment in endowment fund	22,996	10,227
Payments of annuity liability	(5,567)	(8,654)
Net cash provided by financing activities	151,504	237,348
NET INCREASE IN CASH AND CASH EQUIVALENTS AND RESTRICTED CASH	1,756,952	322,330
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH		
Beginning of year	847,501	525,171
End of year	\$ 2,604,453	\$ 847,501
CASH PAID FOR INTEREST	\$ 140,138	\$ 123,748

See notes to financial statements.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 1 - SUMMARY OF ACCOUNTING POLICIES

Basis of Accounting

The College utilizes the accrual method of accounting, which recognizes income when earned and expenses when incurred.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets without Donor Restrictions - Net assets available for use in general operations and not subject to donor or grantor restrictions.

Net Assets with Donor Restrictions - Net assets subject to donor (or grantor) imposed restrictions. Some donor restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor restrictions are perpetual in nature, where the donor stipulates that resources are maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, or when the stipulated purpose has been accomplished.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash accounts and all highly liquid investments purchased with an original maturity of three months or less. Cash amounts on deposit in investment funds are not considered cash equivalents.

Investments

Investments are stated at fair value. Net investment return or loss is included in the statement of activities and consists of interest and dividend income, realized and unrealized gains and losses, less investment expenses.

Accounts Receivable and Credit Losses

The College is exposed to credit losses primarily through student tuition payments. Accounts receivable represent the College's unconditional right to consideration in exchange for providing education services that the College has provided to the students based on costs of attendance. Accounts receivable are recorded when invoices are issued and are presented on the statement of financial position at the amount management expects to collect. Management provides for probable uncollectible amounts through credit losses expense and an adjustment to the allowance for credit losses. The College's expected loss allowance methodology for accounts receivable is developed using historical collection experience, current and future economic and market conditions, and a review of the current status of tenants' trade accounts receivable. Due to the short-term nature of such receivables, the estimated accounts receivable that may not be collected is based on aging of the accounts receivable balances.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (continued)

Accounts Receivable and Credit Losses (continued)

The College evaluates contract terms and conditions, economic and industry risk, student credit worthiness, and may require prepayment to mitigate risk of loss. Specific allowance amounts are established to record the appropriate provision for students that have a higher probability of default. The College monitors changes to the receivables balance on a timely basis, and balances are written off as they are determined to be uncollectible after all collection efforts have been exhausted. See Note 2 regarding concentrations of credit risk.

Accounts receivable, net of allowance for credit losses, consist of the following:

	<u>June 30, 2025</u>	<u>June 30, 2024</u>	<u>July 1, 2023</u>
Gross accounts receivable	\$ 258,306	\$ 314,578	\$ 269,722
Less allowance for credit losses	<u>(84,607)</u>	<u>(107,483)</u>	<u>(82,371)</u>
Accounts receivable, net	<u>\$ 173,699</u>	<u>\$ 207,095</u>	<u>\$ 187,351</u>

Activity related to the allowance for credit losses was as follows:

	<u>2025</u>	<u>2024</u>
Balance at July 1,	\$ 107,483	\$ 82,371
Adjustments to allowance for credit losses	<u>(22,876)</u>	<u>25,112</u>
Balance at June 30,	<u>\$ 84,607</u>	<u>\$ 107,483</u>

Inventories

Inventories are valued at the lower of cost (first-in, first-out) or net realizable value. Inventories consist of bookstore and cafeteria supplies held for consumption and resale.

Property, Equipment, and Depreciation

Property and equipment consist of furniture, equipment and library books which are stated at cost or market value at the date of the gift. Depreciation is computed over the estimated useful life of the assets on the straight-line method. Capital outlay projects meeting the following criteria are recorded as capital additions if the useful life exceeds one year:

- a. New buildings and additions to buildings.
- b. Renovation, remodeling, or modernization projects resulting in a basic change in the use or occupancy of existing facilities and replacement of major equipment items, including vehicles.
- c. Acquisition of an existing facility.
- d. Land acquisition and site projects exceeding \$10,000.
- e. Individual amounts exceeding \$1,000.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (continued)

Note Receivable

Note receivables are evaluated for impairment and considered impaired when it is probable that all payments will not be collected per the terms of the agreement. The credit worthiness of the payor, collection results of similar devices and other factors are considered in the impairment analysis. Based on management's estimates, no allowance for doubtful collection is necessary for the years ended June 30, 2025 and 2024.

Student Deposits

The College records student receipts as unearned revenue until they are expended for the purpose over the school year, at which time they are recognized as revenue. Beginning and ending balances for student deposits are reported as follows for the years ended June 30:

	<u>2025</u>	<u>2024</u>
Beginning of year	\$ 8,543	\$ 11,508
End of year	20,703	8,543

Leases

The College determines whether an arrangement is or contains a lease at inception. On the commencement date, operating leases are recorded as operating lease right-of-use (ROU) assets in the statement of financial position while finance leases are recorded as finance leases ROU assets. Lease liabilities represent the College's contractual obligations to make lease payments over the lease term.

For operating leases, the lease liability is measured as the present value of the lease payment over the lease term using either the rate implicit in the lease, if it is determinable, or a risk-free rate if the implicit rate is not determinable. Operating ROU assets are calculated as the present value of the remaining lease payment plus unamortized initial direct costs and prepayments of rent, less any unamortized lease incentives. Lease terms may include renewal or extension options to the extent they are reasonably certain to be exercised. Lease expense is recognized on a straight-line basis over the lease term. The College has elected to not recognize a ROU asset and lease liability for leases with an initial term of 12 months or less but includes the expenses associated with short term leases in the statement of activities and changes in net assets.

For finance leases, the lease liability is measured as the present value of the lease payments over the lease term using the rate implicit in the lease, if it is determinable, or a risk-free rate if the implicit rate is not determinable. The lease liability is then increased to reflect interest on the liability and decreased to reflect the lease payment. Interest on the lease liability is determined each period during the lease term as the amount that results in a constant period discount rate on the remaining balance of the liability. The ROU asset is determined consistent with the methodology of operating leases and is subsequently offset with any accumulated amortization and any accumulated impairment losses. Amortization on the ROU asset is recognized over the period from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term except for leases with a purchase option for which the College believes purchase of the asset is expected to be exercised. For assets to be acquired under such purchase options the ROU asset is amortized over the expected life consistent with the College's policy for similar property and equipment. The College does not maintain any finance leases for the year-end June 30, 2025 and 2024.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (continued)

Leases (continued)

The College has elected to utilize a risk-free rate as the discount rate when determining the present value of remaining lease payments for both operating and financing leases. Additionally, the College has elected to not separate non-lease components from lease components and, instead, to account for each separate lease component and the related non-lease component as a single lease component.

Revenue Recognition

Student Tuition and Fees

Student tuition and fees and related student aid are recorded during the year in which the related academic services are rendered. Student tuition and fees received in advance of services to be rendered are recorded as student deposits (unearned revenue).

Sales and Services of Auxiliary Activities

Included in auxiliaries are revenues generated by the College's bookstore, residential halls and dining, and other student-related services. Revenue from these activities is recorded during the year in which the related services are rendered, less an allowance for uncollectible amounts.

Grants and Contract

Grants and contracts recognized by the College are comprised of contracts committed from various funding agencies for use in the College's activities. All funding sources are providing revenue streams to the College for the benefit of the public. Contract revenue is recognized as revenue upon receipt and meeting all conditional requirements of the funding arrangement. Any funds received in advance for which conditions of the agreement have not been met are recognized as refundable advances and then subsequently recognized as revenue upon meeting the conditions of the agreement.

Contribution Revenue

Contributions of cash and other assets received without donor stipulations are reported as revenue and net assets without donor restrictions. Gifts received with a donor stipulation that limits their use are reported as revenue and net assets with donor restrictions. When a donor-stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Unconditional contributions expected to be collected within one year are reported at their net realizable value. Unconditional contributions expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique. The resulting discount is amortized using the level-yield method and is reported as contribution revenue.

Conditional contributions depend on the occurrence of a specified future and uncertain event to bind the donor and are recognized as assets and revenue when the conditions are substantially met, and the gift becomes unconditional.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (continued)

Revenue Recognition (continued)

The following schedule shows the College's revenues disaggregated according to the timing of transfer of goods or services for the years ended June 30:

	2025	2024
Contract revenue recognized over time		
Net tuition and fees	\$ 614,824	\$ 651,249
Sales and services of auxiliary activities	947,198	892,090
Total contract revenue recognized over time	1,562,022	1,543,339
Federal grants and contracts	811,558	618,289
State grants and contracts	520,915	398,045
Private gifts, grants and contracts	3,334,345	1,640,646
Investment return, net	65,724	52,028
Other sources	131,329	153,299
Total revenue and support	\$ 6,425,893	\$ 4,405,646

Functional Allocation of Expenses

The costs of providing program and other activities has been summarized on a functional basis in the statement of activities. The statement of functional expenses presents the natural classification of expenses that are allocated to program or supporting functions of the College. Allocated expenses primarily consist of salaries and wages, occupancy, insurance, professional fees and other general expenses which are allocated based on time and effort analysis and management's estimated use of resources.

NOTE 2 - NATURE OF THE ORGANIZATION, RISKS, AND UNCERTAINTIES

Great Lakes Bible College, a Michigan nonprofit corporation, operates under its assumed name, Great Lakes Christian College (the "College"). Great Lakes Christian College was founded September 21, 1949, and incorporated March 2, 1972. The College has been located at its current location since 1972 and is an independent post-secondary college producing servant-leaders for the Kingdom of God. The College's affairs are managed by its Board of Trustees, which determines policies and officers.

The College is required to disclose significant concentrations of credit risk regardless of the degree of such risk. Financial instruments, which potentially subject the College to concentrations of credit risk consist principally of cash, investments, and accounts receivable. The College's cash is deposited with FDIC insured financial institutions. Although such cash balances may exceed the federally insured limits at certain times during the year they are, in the opinion of management, subject to minimal risk.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 2 - NATURE OF THE ORGANIZATION, RISKS, AND UNCERTAINTIES (continued)

In addition, the College recognizes an allowance for credit losses at the time a receivable is recorded based on management's estimate of expected credit losses, historical write-off experience, and current account knowledge, and adjusts this estimate over the life of the receivable as needed. The College evaluates the aggregation and risk characteristics of a receivable pool and develops loss rates that reflect historical collections, current forecasts of future economic conditions over the time horizon the College is exposed to credit risk, and payment terms or conditions that may materially affect future forecasts.

The College performs ongoing credit evaluations of its students' financial condition whenever deemed necessary. The College evaluates and maintains, if necessary, an allowance for credit losses based on the expected collectability of all accounts receivable, which takes into consideration an analysis of historical credit losses, specific student creditworthiness and current economic trends. Management believes that the College's concentration of credit risk is limited because its receivables are spread over a large number of students with no individual or related group having a significant balance with the College. The College has considered potential credit risk exposure due to the lack of geographic diversification.

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

In preparation of tax returns, tax positions are taken based on interpretation of federal, state, and local income tax laws. Management periodically reviews and evaluates the status of uncertain tax positions and makes estimates of amounts, including interest and penalties, ultimately due or owed. No amounts have been identified, or recorded, as uncertain tax positions. Federal, state, and local tax returns generally remain open for examination by the various taxing authorities for a period of three to four years.

The College evaluates events and transactions that occur after year end for potential recognition or disclosure in the financial statements. These subsequent events have been considered through September 15, 2025, which is the date the financial statements were available to be issued.

NOTE 3 - TAX STATUS

The College is exempt from federal income taxes under the provision of Section 501(c)(3) of the Internal Revenue Code, except for tax on "unrelated business income," as defined. No provision for income taxes is required.

NOTE 4 - RETIREMENT PROGRAM

The College has a defined contribution 401(k) retirement plan that covers substantially all full-time employees who meet certain requirements for age and length of employment. The College may elect to make discretionary contributions in addition to the contributions made by the employees themselves. For the years ended June 30, 2025 and 2024, the College did not make any discretionary contributions.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 5 - CONTINGENCIES

The College participates in various student financial aid programs, which are subject to audit by grantor agencies. Any disallowed claims, including amounts already used may constitute a liability to the College. In the opinion of management, the liability, if any, would be immaterial.

NOTE 6 - LIQUIDITY AND AVAILABILITY

The College regularly monitors the availability of resources required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the College considers all expenditures related to its ongoing education activities as well as the conduct of services undertaken to support those activities to be general expenditures. Amounts not available include donor restricted net assets. Amounts appropriated from the donor-restricted endowment for general expenditures within one year of the date of the statement of financial position are considered available.

The College is substantially supported by grant and contribution revenue. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the College must maintain sufficient resources to meet those requirements. Therefore, certain financial assets may not be available for general expenditure within one year. The College structures its financial assets to be available as its general expenditures, liabilities and other obligations come due. The College also maintains a line of credit to meet short-term needs. Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the date of the statement of financial position, comprise the following at June 30:

	2025	2024
Financial assets available at year-end		
Cash and equivalents	\$ 2,604,453	\$ 847,501
Investments	95,131	87,843
Investments - long-term	929,045	929,045
Accounts receivable	173,699	207,095
Due from governmental units	-	379,075
Deposits held in escrow	-	113,985
	3,802,328	2,564,544
Less net assets with donor restrictions	(1,592,631)	(1,543,817)
Financial assets available to meet cash needs for general expenditures within one year	\$ 2,209,697	\$ 1,020,727

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 7 - INVESTMENTS

Investments at June 30 consist of the following:

	2025			2024		
	Cost	Fair Value	Unrealized Gain	Cost	Fair Value	Unrealized Gain
Investments						
Current						
Money market	\$ 1,111	\$ 1,111	\$ -	\$ 1,079	\$ 1,079	\$ -
Mutual funds	54,761	71,025	16,264	56,911	64,676	7,765
Deposits with The Solomon Foundation	22,995	22,995	-	22,088	22,088	-
Total current	<u>78,867</u>	<u>95,131</u>	<u>16,264</u>	<u>80,078</u>	<u>87,843</u>	<u>7,765</u>
Long-term						
Deposits with The Solomon Foundation	929,045	929,045	-	929,045	929,045	-
Total long-term	<u>929,045</u>	<u>929,045</u>	<u>-</u>	<u>929,045</u>	<u>929,045</u>	<u>-</u>
Total investments	<u>\$ 1,007,912</u>	<u>\$ 1,024,176</u>	<u>\$ 16,264</u>	<u>\$ 1,009,123</u>	<u>\$ 1,016,888</u>	<u>\$ 7,765</u>

Investment return at June 30 consists of the following:

	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Interest and dividends, net	\$ -	\$ 57,070	\$ 57,070	\$ -	\$ 45,152	\$ 45,152
Realized gain (loss)	155	-	155	1,708	-	1,708
Unrealized gain (loss)	8,964	(465)	8,499	4,232	936	5,168
Investment return, net	<u>\$ 9,119</u>	<u>\$ 56,605</u>	<u>\$ 65,724</u>	<u>\$ 5,940</u>	<u>\$ 46,088</u>	<u>\$ 52,028</u>

NOTE 8 - FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the College has the ability to access.

Level 2: Inputs to the valuation methodology include:

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets or liabilities in inactive markets;
- inputs other than quoted prices that are observable for the asset or liability;
- inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 8 - FAIR VALUE MEASUREMENTS (continued)

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2025 and 2024.

Mutual Funds: Valued at the daily closing price as reported by the fund. Mutual funds held by the College are open-end mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The mutual funds held by the College are deemed to be actively traded.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the College believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following is a market value summary of the College's investments carried at fair value at June 30, which are categorized as a Level 1 measurement:

	<u>2025</u>	<u>2024</u>
Level 1 measurement		
Mutual funds		
Equity funds		
Emerging market funds	\$ 909	\$ 1,545
Small cap value funds	3,792	3,489
Mid blend funds	3,088	1,303
Mid growth funds	253	412
Mid cap value funds	834	-
Large growth funds	9,443	9,130
Large cap value funds	4,520	4,510
Large blend funds	28,662	24,799
Fixed income funds	<u>19,524</u>	<u>19,488</u>
Total investments measured at fair value	71,025	64,676
Money market funds (recorded at cost)	1,111	1,079
Deposits with The Solomon Foundation (recorded at cost)	<u>952,040</u>	<u>951,133</u>
Total investments	<u>\$ 1,024,176</u>	<u>\$ 1,016,888</u>

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 9 - PROPERTY AND EQUIPMENT

Major classes of property and equipment at June 30 consist of the following:

	Life (in years)	2025	2024
Building improvements	5 - 15	\$ 425,955	\$ 350,036
Furniture and equipment	3 - 10	516,797	489,585
Vehicles	3	113,473	31,538
Library books	30	1,137,427	1,103,953
Construction in progress		4,500	-
		<u>2,198,152</u>	<u>1,975,112</u>
Less accumulated depreciation		<u>1,209,889</u>	<u>1,089,975</u>
		<u>\$ 988,263</u>	<u>\$ 885,137</u>

NOTE 10 - LEASE COMMITMENTS

The College leases its property and buildings from the Solomon Foundation and maintains leases with third parties for copier equipment under non-cancelable operating leases. Those leases are categorized as operating right-of-use assets on the statement of financial position. The operating lease for the property and buildings matures in December 2027 with monthly estimated payments ranging from \$12,319 to \$12,443 over the remaining life of the lease. The operating lease for the copier equipment matures June 2026 with monthly estimated payments of \$1,378 over the remaining life of the lease. The operating lease for the second copier equipment matures August 2030 with monthly estimated payments of \$2,772 over the remaining life of the lease. Operating lease right-of-use assets consist of the following at June 30:

	2025	2024
Operating lease right-of-use assets		
Land and buildings	\$ 364,680	\$ 620,389
Copiers	171,145	32,743
Total operating lease right-of-use assets	<u>\$ 535,825</u>	<u>\$ 653,132</u>

Supplemental information relating to the lease agreements for the years ended June 30, are as follows:

	2025	2024
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows from operating leases	\$ 166,416	\$ 162,187
Weighted-average remaining lease term in years for operating leases	3.0	2.4
Weighted-average discount rate for operating leases	2.31%	0.97%

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 10 - LEASE COMMITMENTS (continued)

Operating lease expense is recognized in the following categories on the statement of functional expenses for the years ended June 30:

	2025	2024
Office expense	\$ 19,308	\$ 16,536
Occupancy expense	258,504	258,504
Miscellaneous expense	113,542	91,751
Total occupancy expenses	\$ 391,354	\$ 366,791

Future minimum payments under operating leases are as follows:

Year Ending June 30,	
2026	\$ 198,373
2027	95,473
2028	33,258
2029	33,258
2030	33,258
2031	5,543
Total undiscounted cash flows	399,163
Less: present value discount	(18,754)
Total lease liabilities	\$ 380,409

NOTE 11 - LINE OF CREDIT

At June 30, 2025 and 2024, the College had an available line of credit in the amount of \$1,000,000 with The Solomon Foundation which matures April 2026. Interest is payable monthly at 7.5% and the line is uncollateralized. The balance outstanding on the line of credit as of June 30, 2025 and 2024 was \$399,625 and \$250,000, respectively. The line is uncollateralized.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 12 - LONG-TERM DEBT

Long-term debt at June 30 consists of the following obligations:

	2025	2024
Note payable - monthly installments of \$10,488, including interest at 7.5% through December 2032, the loan is uncollateralized.	\$ 1,466,646	\$ 1,482,196
Long-term debt due in one year	(16,380)	(15,200)
Long-term debt	\$ 1,450,266	\$ 1,466,996

Total maturities of long-term debt are as follows:

Year Ending June 30,	
2026	\$ 16,380
2027	17,652
2028	19,023
2029	20,449
2030	22,091
Thereafter	1,371,051
	\$ 1,466,646

Interest expense for the years ended June 30, 2025 and 2024, was \$140,138 and \$123,748, respectively.

NOTE 13 - CHARITABLE GIFT ANNUITIES

The College has entered into several charitable gift annuity agreements whereby the donor contributes assets for distributions for a specified period of time to the donor or other beneficiaries. At the end of the specified time, the remaining assets are available for the College's use. Assets received are recorded at fair value on the date the agreement is recognized, and a liability equal to the present value of the future distributions is recorded. The difference between the fair value of the assets received and the liability to the donor or other beneficiaries is recognized as contribution revenue. On an annual basis, the College revalues the liability based on applicable mortality tables and discount rates, which vary from 5.6% to 6.5%. Management believes the current portion of their liabilities is immaterial and has chosen to present the entire amount as long-term. The balance of agreements as of June 30, 2025 and 2024 was \$13,202 and \$17,707, respectively.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 14 - LEASING ARRANGEMENTS AS LESSOR

On April 14, 2014, the College entered into a 40-year lease agreement with a communications company by assigning an easement against land maintained by the College. The College received proceeds of \$200,000 at the inception of the lease and will receive an additional installment of \$200,000 on April 14, 2034. The lessee has signed a promissory note, which does not contain interest terms. The long-term note receivable is considered fully collectible. The total amount of payments over the life of the lease is \$400,000. Any discounted amount to convert the note to present value is not considered significant and the note receivable has been recorded at face value. Payments are to be amortized over the life of the contract, calculated on a straight-line basis. The amount of amortization recognized as rental income for the years ended June 30, 2025 and 2024, was \$10,000, respectively.

The note receivable and offsetting deferred revenue have been omitted from the statement of cash flows as non-cash transactions. Beginning and ending balances for contract liabilities are reported as follows for the years ended June 30:

	<u>2025</u>	<u>2024</u>
Beginning of year	\$ 300,000	\$ 310,000
End of year	290,000	300,000

NOTE 15 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors. Purpose restrictions accomplished for the years ended June 30:

	<u>2025</u>	<u>2024</u>
Scholarships	\$ 314,399	\$ 150,880
General administration and student services	<u>155,343</u>	<u>34,947</u>
	<u>\$ 469,742</u>	<u>\$ 185,827</u>

Net assets with donor restrictions at June 30 consist of the following:

	<u>2025</u>	<u>2024</u>
Subject to passage of time or for specified purpose		
Donor specified gifts available	\$ 464,027	\$ 420,083
Donor specified scholarship gifts available	<u>102,346</u>	<u>126,864</u>
	<u>566,373</u>	<u>546,947</u>
Endowments		
Original gifts in perpetuity by donor	1,139,348	1,116,353
Amount of endowments below corpus	(164,685)	(164,685)
Endowment income available for scholarships	<u>51,595</u>	<u>45,202</u>
	<u>1,026,258</u>	<u>996,870</u>
Total net assets with donor restrictions	<u>\$ 1,592,631</u>	<u>\$ 1,543,817</u>

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 16 - ENDOWMENTS

The College's endowment includes donor-restricted funds established primarily for scholarships. Net assets associated with endowment funds are reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Board of Trustees of the College has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift absent explicit donor stipulations to the contrary. As a result of this interpretation, the College classifies as net assets with donor restrictions (a time restriction in perpetuity) (a) the original value of gifts donated to the donor restricted endowment, (b) the original value of subsequent gifts to the donor restricted endowment, and (c) accumulations to the donor restricted endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Investment income from the donor restricted endowment is classified as net assets with donor restrictions (a purpose restriction) until those amounts are appropriated for expenditure by the College in a manner consistent with the donor stipulated purpose within the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- a. The duration and preservation of the various funds.
- b. The purposes of the donor-restricted endowment funds.
- c. General economic conditions.
- d. The possible effect of inflation and deflation.
- e. The expected total return from income and the appreciation of investments.
- f. Other resources of the College.
- g. The investment policies of the College.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 16 - ENDOWMENTS (continued)

Changes in endowment net assets for the years ended June 30, 2025 and 2024:

	With Donor Restrictions		
	Available Funds and Accumulated Investment Gain (Loss)	Original Gifts in Perpetuity by Donor	Total
Endowment net assets, July 1, 2023	\$ (164,040)	\$ 1,106,126	\$ 942,086
Interest and dividends, net	22,053	-	22,053
Contributions	52,680	10,227	62,907
Amounts appropriated for expenditures	(30,176)	-	(30,176)
Change in endowment net assets	44,557	10,227	54,784
Endowment net assets, June 30, 2024	(119,483)	1,116,353	996,870
Interest and dividends, net	27,192	-	27,192
Contributions	160,404	22,995	183,399
Amounts appropriated for expenditures	(181,203)	-	(181,203)
Change in endowment net assets	6,393	22,995	29,388
Endowment net assets, June 30, 2025	\$ (113,090)	\$ 1,139,348	\$ 1,026,258

Return Objective and Risk Parameters

The College has adopted investment policies for endowment assets that attempt to provide a predictable stream of funding for programs supported by its endowment while seeking to preserve and maintain the principal. Endowment assets include those assets of donor-restricted funds that the College must hold in perpetuity. Under this policy, the endowment assets are invested in a manner that is intended to assume a moderate level of acceptable investment risk and in accordance with policy guidelines. These investments consist of bonds, certificates of deposit, dividend paying preferred and common stocks, and mutual funds.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 16 - ENDOWMENTS (continued)

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the College relies on a total return strategy in which investment returns are achieved through both current yield (interest and dividends) and capital appreciation (realized and unrealized). The College's policy does not require specific asset allocation. The total rate of return should provide sufficient liquidity to make annual distributions while growing the funds if possible.

Spending Policy

The College does not have a formalized spending policy. The College's practice has been to maximize current scholarships for students.

Funds with Deficiencies

From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donor or by law (underwater endowments). We have interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law. As of June 30, 2025 and 2024, the endowment fund was underwater. The following schedule reflects the comparison of the fair value of the endowment assets to the original gift amounts as of June 30:

	<u>2025</u>	<u>2024</u>
Fair value	\$ 974,663	\$ 951,668
Original gifts in perpetuity by donor	<u>1,139,348</u>	<u>1,116,353</u>
Over (under) original gift value	<u>\$ (164,685)</u>	<u>\$ (164,685)</u>

NOTE 17 - RELATED PARTY TRANSACTIONS

The College received contributions from its board members in the amount of \$77,859 and \$81,818 for the years ended June 30, 2025 and 2024, respectively.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO FINANCIAL STATEMENTS**

NOTE 18 - FINANCIAL RESPONSIBILITY SUPPLEMENTAL INFORMATION

The following schedule reflects information relating to the financial responsibility supplemental schedule for the year ended June 30, 2025:

Property, plant and equipment	
Pre-implementation without outstanding debt for original purchase	\$ 381,723
Post-implementation without outstanding debt for original purchase	602,040
Construction in progress without outstanding debt for original purchase	<u>4,500</u>
Total property, plant and equipment	<u><u>\$ 988,263</u></u>
Long-term debt and line of credit	
Long-term debt and line of credit not for the purchase of property, plant and equipment or construction in process	<u><u>\$ 1,866,271</u></u>
Lease right-of-use assets	
Pre-implementation	<u><u>\$ 535,825</u></u>
Operating lease liabilities	
Pre-implementation	<u><u>\$ 380,409</u></u>
Total revenue and support without donor restrictions per the statement of activities	\$ 6,377,079
Remove investment activity	<u>(9,119)</u>
Total revenue and gains without donor restrictions	<u><u>\$ 6,367,960</u></u>

SUPPLEMENTARY INFORMATION

**GREAT LAKES CHRISTIAN COLLEGE
SCHEDULES OF EXPENSES
YEARS ENDED JUNE 30, 2025 AND 2024**

	2025	2024
Education and general		
Instruction and academic support		
Instruction	\$ 697,473	\$ 593,792
Music	395	914
Christian service	5,382	4,590
Chapel	-	1,598
Academic administration	71,654	81,070
Registrar	10,008	12,477
Choir	752	710
Madrigals	-	122
Library	38,193	31,809
Dean of students	122,334	123,281
Retention and remediation	14,536	16,311
Online courses	155,746	133,527
Online services	6,002	4,925
Depreciation	31,041	30,669
	<u>1,153,516</u>	<u>1,035,795</u>
Total instruction and academic support		
Support services		
Convocation	574	2,500
Honors chapel	161	-
Promise	6,402	3,716
Commencement	3,444	3,222
Athletics	659,022	533,398
Student activities	-	10,185
	<u>669,603</u>	<u>553,021</u>
Total support services		
General and administrative		
Executive and business offices	828,480	556,207
	<u>828,480</u>	<u>556,207</u>
Financial aid	52,539	37,330
	<u>52,539</u>	<u>37,330</u>
Mailroom	28,159	37,364
	<u>28,159</u>	<u>37,364</u>
Institutional advancement		
Admissions	327,312	275,394
	<u>327,312</u>	<u>275,394</u>

**GREAT LAKES CHRISTIAN COLLEGE
SCHEDULES OF EXPENSES
YEARS ENDED JUNE 30, 2025 AND 2024**

	2025	2024
Education and general (continued)		
General and administrative (continued)		
Institutional advancement (continued)		
Fund raising		
Public relations	\$ 148,784	\$ 130,217
Alumni relations	5,395	2,675
Estate planning	42,924	36,300
Golf outing	5,890	7,777
ICOM	5,529	3,813
MCC	395	1,429
	208,917	182,211
Total fund raising		
	536,229	457,605
Total institutional advancement		
	1,445,407	1,088,506
Total general and administrative		
General institutional		
Internet service	71,471	38,336
Retirement administration	1,535	4,875
Telephone/internet	35,569	40,671
Insurance	44,047	54,382
General maintenance	221,742	212,770
Interest expense	140,138	123,748
Depreciation	48,615	33,400
Grounds Maintenance	14,509	11,639
Occupancy	107,452	106,267
	685,078	626,088
Total general institutional		
Total education and general	3,953,604	3,303,410
Auxiliary		
Bookstore	30,963	18,667
Food service	431,525	479,107
Administrative building	151,431	142,449
Men's residence	13,281	27,489
Women's residence	31,807	39,480
Family housing	8,399	21,219
Doty Center	54,993	34,474
Depreciation	40,257	25,213
Occupancy	161,177	159,400
	923,833	947,498
Total auxiliary		
TOTAL EXPENSES	\$ 4,877,437	\$ 4,250,908

**GREAT LAKES CHRISTIAN COLLEGE
FINANCIAL RESPONSIBILITY SUPPLEMENTAL SCHEDULE
YEAR ENDED JUNE 30, 2025**

Primary Reserve Ratio:

Lines		<u>Expendable Net Assets:</u>		
30	Statement of Financial Position - net assets without donor restrictions	Net assets without donor restrictions	\$ -	\$ 1,789,787
32	Statement of Financial Position - net assets with donor restrictions	Net assets with donor restrictions		1,592,631
n/a	Statement of Financial Position - related party receivable and related party note disclosure	Secured and unsecured related party receivable	-	
n/a	Statement of Financial Position - related party receivable and related party note disclosure	Unsecured related party receivable		-
11	Statement of Financial Position - property, plant and equipment, net	Property, plant and equipment, net (includes construction in progress)	988,263	
Note 18 line 1	Note 18 of the Financial Statements - Statement of Financial Position - property, plant and equipment - pre-implementation	Property, plant and equipment - pre-implementation		381,723
n/a	Note 18 of the Financial Statements - Statement of Financial Position - property, plant and equipment - post-implementation with outstanding debt for original purchase	Property, plant and equipment - post-implementation with outstanding debt for original purchase		-
Note 18 line 2	Note 18 of the Financial Statements - Statement of Financial Position - property, plant and equipment - post-implementation without outstanding debt for original purchase	Property, plant and equipment - post-implementation without outstanding debt for original purchase		602,040
Note 18 line 3	Note 18 of the Financial Statements - Statement of Financial Position - construction in process	Construction in progress without outstanding debt for original purchase		4,500
12	Statement of Financial Position - lease right-of-use assets, net	Lease right-of-use asset, net	535,825	
Note 18 line 6	Note of Financial Statements - Statement of Financial Position - lease right-of-use asset pre-implementation	Lease right-of-use asset pre-implementation		535,825

**GREAT LAKES CHRISTIAN COLLEGE
FINANCIAL RESPONSIBILITY SUPPLEMENTAL SCHEDULE
YEAR ENDED JUNE 30, 2025**

Primary Reserve Ratio:

Lines	<u>Expendable Net Assets:</u>			
n/a	Note of Financial Statements - Statement of Financial Position - lease right-of-use asset post- implementation	Lease right-of-use asset post- implementation	\$ -	\$ -
n/a	Statement of Financial Position - Goodwill	Intangible assets		-
n/a	Statement of Financial Position - Deferred charges	Intangible assets		-
n/a	Statement of Financial Position - Post-employment and pension	Post-employment and pension liabilities		-
20, 22 & 24	Statement of Financial Position - Notes Payable and Line of Credit for long-term purposes (both current and long term) and Line of Credit for Construction in process	Long-term debt - for long term purposes	1,866,271	
n/a	Note 18 of the Financial Statements - Notes Payable and Line of Credit for long-term purposes (both current and long term) and Line of Credit for Construction in process	Long-term debt - for long term purposes pre- implementation		-
n/a	Note 18 of the Financial Statements - Notes Payable and Line of Credit for long-term purposes (both current and long term) and Line of Credit for Construction in process	Long-term debt - for long term purposes post- implementation		-
n/a	Note 18 of the Financial Statements - Notes Payable and Line of Credit for long-term purposes (both current and long term) and Line of Credit for Construction in process	Line of Credit for Construction in process		-
Note 18 line 5	Note 18 of the Financial Statements - Notes Payable and Line of Credit for long-term purposes (both current and long term) and Line of Credit for Construction in process	Long-term debt and line of credit not for the purchase of property, plant and equipment or construction in process		1,866,271
Line 21 & 25	Statement of Financial Position - lease right-of-use asset liability	Lease right-of-use asset liability	380,409	
Note 18 line 7	Statement of Financial Position - lease right-of-use asset liability pre- implementation	Pre-implementation right-of- use leases		380,409

**GREAT LAKES CHRISTIAN COLLEGE
FINANCIAL RESPONSIBILITY SUPPLEMENTAL SCHEDULE
YEAR ENDED JUNE 30, 2025**

Primary Reserve Ratio:

Lines	Expendable Net Assets:			
n/a	Statement of Financial Position - lease right-of-use asset liability pre-implementation	Post-implementation right-of-use leases	\$ -	\$ -
n/a	Notes of Financial Statements - Statement of Financial Position - Annuities	Annuities with donor restrictions		-
n/a	Notes of Financial Statements - Statement of Financial Position - Term Endowments	Term endowments with donor restrictions		-
n/a	Notes of Financial Statements - Statement of Financial Position - Life Income Funds	Life income funds with donor restrictions		-
Note 15 line 7	Notes of Financial Statements - Statement of Financial Position - Perpetual Funds	Net assets with donor restrictions -Restricted in perpetuity		1,139,348

Total Expenses and Losses:

18	Statement of Activities - Total Operating Expenses (Total from Statement of Activities prior to adjustments)	Total expenses without donor restrictions - taken directly from Statement of Activities		4,877,437
n/a	Statement of Activities - Non-Operating (Investment return appropriated for spending), Investments, net of annual spending gain(loss), Other components of net periodic pension costs, Pension-related changes other than net periodic pension, Change in value of split-interest agreements and Other gains (loss) - (Total from Statement of Activities prior to adjustments)	Non-Operating and Net Investment (loss)		-
n/a	Statement of Activities - (Investment return appropriated for spending) and Investments, net of annual spending, gain (loss)	Net investment losses		-
n/a	Statement of Activities - Pension-related changes other than periodic pension	Pension-related changes other than net periodic costs		-

**GREAT LAKES CHRISTIAN COLLEGE
FINANCIAL RESPONSIBILITY SUPPLEMENTAL SCHEDULE
YEAR ENDED JUNE 30, 2025**

Equity Ratio:

Lines		<u>Modified Net Assets:</u>		
31	Statement of Financial Position - Net Assets without Donor Restrictions	Net assets without donor restrictions	\$ -	\$ 1,789,787
32	Statement of Financial Position - Total Net Assets with Donor Restrictions	Net assets with donor restrictions		1,592,631
n/a	Statement of Financial Position - Goodwill	Intangible assets		-
n/a	Statement of Financial Position - Deferred charges	Intangible assets		-
n/a	Statement of Financial Position - Related party receivable and Related party note disclosure	Secured and unsecured related party receivable	-	
n/a	Statement of Financial Position - Related party receivable and Related party note disclosure	Unsecured related party receivables		-

Modified Assets:

16	Statement of Financial Position - Total assets	Total assets		6,004,640
n/a	Statement of Financial Position - Goodwill	Intangible assets		-
n/a	Statement of Financial Position - Deferred charges	Intangible assets		-
n/a	Statement of Financial Position - Related party receivable and related party note disclosure	Secured and unsecured related party receivable	-	
n/a	Statement of Financial Position - Related party receivable and related party note disclosure	Unsecured related party receivables		-

Net Income Ratio:

19	Statement of Activities - Change in Net Assets Without Donor Restrictions	Change in Net Assets Without Donor Restrictions	\$ -	\$ 1,499,642
Note 18 line 10	Note 18 of the Financial Statements - Total operating revenue and other additions and sale of fixed assets, gains (losses), less net assets released from restrictions	Total Revenue and Gains Without Donor Restrictions		6,367,960

**GREAT LAKES CHRISTIAN COLLEGE
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2025**

Federal Grantor/Pass-through Grantor/ Program Title	Assistance Listing Number	Additional Award Identification	Current Year Expenditures
U.S. Department of Education			
Direct Awards			
Student Financial Assistance Cluster			
Federal Pell Grant Program	84.063		\$ 767,197
Federal Supplemental Educational Opportunity Grants	84.007		16,922
Federal Work-Study Program	84.033		27,439
Federal Direct Student Loans	84.268		<u>798,888</u>
TOTAL FEDERAL EXPENDITURES			<u><u>\$ 1,610,446</u></u>

The accompanying notes are an integral part of this schedule.

**GREAT LAKES CHRISTIAN COLLEGE
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2025**

NOTE 1 - BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of Great Lakes Christian College under programs of the federal government for the year ended June 30, 2025. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Great Lakes Christian College, it is not intended to and does not present the financial position, changes in net assets or cash flows of Great Lakes Christian College.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING

Expenditures reported on the schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts (if any) shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available. Great Lakes Christian College has elected to not use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance. The College does not pass-through federal funds.

NOTE 3 - RECONCILIATION WITH AUDITED FINANCIAL STATEMENTS

The following summary reconciles total federal awards with the audited financial statements for the year ended June 30, 2025:

Total federal awards per the schedule of expenditures of federal awards	\$ 1,610,446
Less federal direct student loans disbursed directly to students	<u>(798,888)</u>
Total federal grants and contracts per audited financial statements	<u><u>\$ 811,558</u></u>



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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Trustees of
Great Lakes Christian College

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Great Lakes Christian College, which comprise the statement of financial position as of June 30, 2025, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated September 15, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Great Lakes Christian College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Great Lakes Christian College's internal control. Accordingly, we do not express an opinion on the effectiveness of Great Lakes Christian College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies, and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We identified a certain deficiency in internal control, described in the accompanying schedule of findings and questions costs as item 2025-001 that we consider to be a material weakness.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Great Lakes Christian College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Great Lakes Christian College's Response to Finding

Government Auditing Standards requires the auditor to perform limited procedures on Great Lakes Christian College's response to the findings identified in our audit and described in the accompanying schedule of findings and questioned costs. Great Lakes Christian College's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the College's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Maney Costeiran PC

September 15, 2025



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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND
ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE *UNIFORM GUIDANCE***

To the Board of Trustees of
Great Lakes Christian College

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Great Lakes Christian College's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Great Lakes Christian College's major federal program for the year ended June 30, 2025. Great Lakes Christian College's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Great Lakes Christian College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2025.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Great Lakes Christian College and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Great Lakes Christian College's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Great Lakes Christian College's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Great Lakes Christian College's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Great Lakes Christian College's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Great Lakes Christian College's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Great Lakes Christian College's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Great Lakes Christian College's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Maney Costeiran PC

September 15, 2025

**GREAT LAKES CHRISTIAN COLLEGE
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2025**

Section I - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued based on financial statements prepared in accordance with generally accepted accounting principles:

Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? X Yes No
- Significant deficiency(ies) identified? Yes X None reported
- Noncompliance material to financial statements noted? Yes X No

Federal Awards

Internal control over major programs:

- Material weakness(es) identified? Yes X No
- Significant deficiency(ies) identified? Yes X None reported

Type of auditor's report issued on compliance for major programs:

Unmodified

Any audit findings that are required to be reported in accordance with Title 2 CFR Section 200.516(a)?

 Yes X No

Identification of major programs:

Assistance Listing Number(s)	Name of Federal Program or Cluster
84.063, 84.007, 84.033, 84.268	Student Financial Assistance Cluster

Dollar threshold used to distinguish between Type A and Type B programs:

\$750,000

Auditee qualified as low-risk auditee?

 Yes X No

**GREAT LAKES CHRISTIAN COLLEGE
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2025**

Section II - Financial Statement Findings

Finding 2025-001 - Material Weakness in Internal Control over Financial Reporting

Condition: Material audit adjustments were proposed by the independent auditor and made by management during the audit in order for the financial statements to be presented in accordance with accounting principles generally accepted in the United States of America. Independent auditors cannot be considered part of the College's internal control system. Management has reviewed and approved the annual financial statements, related notes and supplementary information, and has accepted responsibility for those financial statements.

Criteria: Internal controls should be in place to provide reasonable assurance that financial statements are prepared in accordance with accounting principles generally accepted in the United States of America.

Effect: The effect of this condition increases the possibility that the financial statements may be misstated and not properly disclosed by allowing potential errors and irregularities to occur and not be detected and corrected in a timely manner.

Cause: The College incurred turnover with accounting personnel during the year that impacted the timeliness and accuracy of record keeping and related review.

Recommendation: We recommend the College hire or outsource the needed accounting personnel to ensure timely preparation and review of key accounts and reconciliations. We further recommend the College develop a monthly schedule to track preparation and review of key accounts and reconciliations to promote accountability.

Views of Responsible Officials: We concur with the finding and proposed recommendation from the independent auditors. The College is currently interviewing candidates to supplement its accounting personnel.

Section III - Federal Award Findings and Questioned Costs

None noted.

**GREAT LAKES CHRISTIAN COLLEGE
SCHEDULE OF PRIOR AUDIT FINDINGS
YEAR ENDED JUNE 30, 2025**

There were no findings reported for the year ended June 30, 2024.

**CORRECTIVE ACTION PLAN
FOR THE YEAR ENDED JUNE 30, 2025**

Great Lakes Christian College respectfully submits the following corrective action plan for the year ended June 30, 2025.

Audit Period: July 1, 2024 – June 30, 2025

Finding 2025-001 – Material Weakness in Internal Control over Financial Reporting

Contact Person: Bryan Tarrant (Vice President of Finance and Operations)

Recommendation: We recommend the College hire or outsource the needed accounting personnel to ensure timely preparation and review of key accounts and reconciliations. We further recommend the College develop a monthly schedule to track preparation and review of key accounts and reconciliations to promote accountability.

Action Planned in Response: Management will evaluate and enhance its financial reporting processes and internal controls to ensure financial statements are prepared in accordance with accounting principles generally accepted in the United States of America. This will include a thorough assessment of current procedures, identification of control gaps and implementation of oversight measures such as formalized review processes, improved documentation, staff training and hiring additional personnel.

Anticipated Completion Date: Fiscal year-end June 30, 2026